ACSIP Arkansas Consolidated School Improvement Plan

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# 2013-2014 ARCHIVE

# **School Plan**

**Print Version** 

#### SALEM ELEMENTARY SCHOOL

#### Arkansas Comprehensive School Improvement Plan

2013-2014

It is the mission of the Salem Elementary School to educate all students in a safe environment. Our school will provide a challenging curriculum promoting higher-order thinking skills, technology skills, and problem-solving abilities through relevant and engaging activities. We will work with the community to provide the experiences necessary for all students to become responsible citizens, and ensure each child fairness, equality, and access.

Grade Span: K-6 Title I: Title I Schoolwide

School Improvement: MS

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Priority 1: Literacy

**Goal:** All students will improve in literacy skills, especially in all three strands of Reading (Literary, Content, and Practical), in both strands of Writing (Content and Style), and in Reading Comprehension. **Priority 2:** Mathematics

**Goal:** All students will improve mathematic skills in the area of Measurement, on both multiple-choice and open-response items; all students will improve skills in problem solving in all areas of mathematics. **Priority 3:** Wellness

**Goal:** The district will provide educational opportunities for students in making healthy lifestyle choices by implementing activities to aid in decreasing the average BMI on the annual student screening.

Priority 1: All students will improve literacy skills.

1. 2013 DATA INDICATES THAT SALEM STUDENTS SCORED LOWER IN THE PRACTICAL AND LITERARY STRANDS OF READING ON THE MULTIPLE-CHOICE AND OPEN-RESPONSE ITEMS. THIS INCLUDES THE COMBINED POPULATION AND THE STUDENTS WITH DISABILITIES. ALL SALEM TEACHERS, IN THE REGULAR CLASSROOMS AND SPECIAL EDUCATION CLASSROOMS, WILL BE LOOKING AT THOSE TYPES OF QUESTIONS DURING GRADE LEVEL MEETINGS TO SEE WHAT PART OF OUR CURRICULUM NEEDS TO BE ADJUSTED. 2013 RESULTS CONTINUE TO SUPPORT THE NEED FOR EQUAL EMPHASIS ON THE CONTENT AND STYLE DOMAINS OF WRITING, TEACHERS WILL CONTINUE TO EMPHASIZE CONTENT AND STYLE DURING WRITING INSTRUCTION. In 2011, 90% of the combined population of 3rd grade students scored proficient or advanced on the literacy portion of the Benchmarks. 85% of the economically disadvantaged students, 66% of the students with disabilities, and 89% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Content multiple-choice items and the Reading-Practical open-response items. In writing, the lowest areas for the combined population were the Writing-Style & Content domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiplechoice items and the Reading-Practical open-response items. In writing, the lowest areas for the students with disabilities were the Writing-Style & Content domains. In 2012, 91% of the combined population of 3rd grade students scored proficient or advanced on the literacy portion of the Benchmarks. 88% of the economically disadvantaged students, 55% of the

students with disabilities, and 90% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Practical openresponse items. In writing, the lowest areas for the combined population were the Writing-Style & Content domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiple-choice items and the Reading-Practical open-response items. In writing, the lowest areas for the students with disabilities were the Writing-Style & Content domains. In 2013, 92% of the combined population of 3rd grade students scored proficient or advanced on the literacy portion of the Benchmarks. 90% of the economically disadvantaged students, 29% of the students with disabilities, and 90% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest areas for the combined population were the Writing-Style & Content domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiple-choice items and the Reading-Practical open-response items. In writing, the lowest areas for the students with disabilities were the Writing-Style & Content domains.

- 2. In 2011, 82% of the combined population of 4th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 75% of the economically disadvantaged students, 14% of the students with disabilities, and 83% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items. In 2012, 91% of the combined population of 4th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 85% of the economically disadvantaged students, 43% of the students with disabilities, and 92% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items. In 2013, 89% of the combined population of 4th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 84% of the economically disadvantaged students, 50% of the students with disabilities, and 87% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items.
- 3. In 2011, 95% of the combined population of 5th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 95% of the economically disadvantaged students, 84% of the students with disabilities, and 96% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Content multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiple-choice items and the Reading-Content open-response items. In writing, the lowest area for the students with disabilities was the Content domain. In 2012, 93% of the combined population of 5th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 89% of the economically disadvantaged students, 66% of the students with disabilities, and 93% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiple-choice items and the Reading-Content open-response items. In writing, the lowest area for the students with disabilities was the Content domain. In 2013, 96% of the combined population of 5th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 93% of the economically disadvantaged students, 66% of the students with disabilities, and 95% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Practical multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Content multiple-choice items and the Reading-Content open-response items. In

Supporting

Data:

writing, the lowest area for the students with disabilities was the Content domain.

- 4. In 2011, 87% of the combined population of 6th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 80% of the economically disadvantaged students, 57% of the students with disabilities, and 88% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Literary multiple-choice items and the Reading-Content open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items. In 2012, 91% of the combined population of 6th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 93% of the economically disadvantaged students, 28% of the students with disabilities, and 91% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Literary multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items. In 2013, 93% of the combined population of 6th grade students scored proficient or advanced on the literacy portion of the Benchmarks. 87% of the economically disadvantaged students, 0% of the students with disabilities, and 92% of the Caucasian students scored proficient or advanced. There were no other measurable subgroups. The lowest areas in reading for the combined population were the Reading-Literary multiple-choice items and the Reading-Practical open-response items. In writing, the lowest area for the combined population was the Content and Style domains. The lowest areas in reading for the students with disabilities were the Reading-Practical multiple-choice items and the Reading-Literary open-response items. In writing, the lowest area for the students with disabilities were the multiple-choice items.
- 5. In 2011, 75% of the combined population of kindergarten students scored at/above the 50th percentile in Reading Sounds & Print. 73% of the Caucasian population, 75% of the students with disabilities, and 71% of the economically disadvantaged students scored at or above the 50th percentile. The lowest Cluster average was in the Identification Cluster, averaging 78%. In 2012, Kindergarten did not test. In 2013, Kindergarten did not test.
- 6. In 2011, 67% of the combined population of 1st grade students scored at/above the 50th percentile in Reading Comprehension. 65% of the Caucasian students, 55% of the free/reduced students, and 48% of the students with IEP's scored at/above the 50th percentile. The lowest area of concern was in the Explicit Sequence, Actions Cluster. In 2012, 75.9% of the combined population of 1st grade students scored at/above the 50th percentile in Reading Comprehension. 77.1% of the Caucasian students, 68.3% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. The lowest area of concern was in the Explicit Sequence, Actions Cluster. In 2013, 77.8% of the combined population of 1st grade students scored at/above the 50th percentile in Reading Comprehension. 76.2% of the Caucasian students, 69.4% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile in Reading Comprehension. 76.2% of the Caucasian students, 69.4% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile in Reading Comprehension. 76.2% of the Caucasian students, 69.4% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile in Reading Comprehension. 76.2% of the Caucasian students, 69.4% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. The lowest area of concern was in the Explicit Sequence, Actions Cluster.
- 7. In 2011, 53% of the combined population of 2nd grade students scored at/above the 50th percentile in Reading Comprehension. 51% of the Caucasian students, 48% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. A low area of concern was the Using Monitoring Strategies Cluster. In 2012, 78.2% of the combined population of 2nd grade students scored at/above the 50th percentile in Reading Comprehension. 75.5% of the Caucasian students, 70.3% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. A low area of concern was the Using Monitoring Strategies Cluster. In 2012, 78.2% of the Caucasian students, 70.3% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. A low area of concern was the Using Monitoring Strategies Cluster. In 2013, 79.4% of the combined population of 2nd grade students, 71.3% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile in Reading Comprehension. 77.5% of the Caucasian students, 71.3% of the free/reduced students, and 0% of the students with IEP's scored at/above the 50th percentile. A low area of concern was the Using Monitoring Strategies Cluster. A low area of concern was the Using Monitoring Strategies Cluster.
- 8. The 2011 Arkansas Adequate Yearly Progress Report identifies our attendance rate to meet the attendance goal identified by the 2011 School Improvement Report. The 2012 Arkansas Annual Measurable Objective Report identifies our attendance rate to meet the attendance goal identified by the 2012 School Improvement Report. The 2013 Arkansas Annual Measurable Objective Report identifies our attendance rate to meet the attendance goal identified by the 2013 School Improvement Report.
- Goal All students will improve in literacy skills, especially in all three strands of Reading (Literary, Content, and Practical), in both strands of Writing (Content and Style), and in Reading Comprehension.
   To meet the state AMO requirement annually with a goal of a 1/2% increase in the total number of proficient/advanced students. 2007-2010 Combined Population: 84.8 African-American: NA Hispanic: NA Caucasian: 85.7 Econ. Dis.: 81.2 LEP: NA Stu. w. Dis.: NA 2008-2011 Combined Population: 87.8 African-American: NA Hispanic: NA Caucasian: NA Hispanic: NA Caucasian: NA Hispanic: NA Caucasian: 88.8 Econ. Dis.: 84.1 LEP: NA Stu. w. Dis.: NA 2009-

http://acsip.state.ar.us/cgi-2013/index.cgi?rm=report\_acsip\_district\_archive&username=2502005

2012 Combined Population: African-American: NA Hispanic: NA Caucasian: Econ. Dis.: LEP: NA Stu. w. Dis.: NA

Standards. Scientific Based Research: Heidi Hayes Jacobs (200	04). Gettina F	Results with C	Curriculum Mapping, 1-	181. Heidi
Hayes Jacobs (1997). Mapping the Big Picture, 1-5.				
Actions	Person Responsible	Timeline	Resources	Source of Funds
Teachers will be provided opportunities for staff development on the mapping and alignment process. Action Type: Professional Development	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Consultants	ACTION BUDGET:
Each classroom teacher will identify the skills being taught in his/her literacy curriculum throughout the school year. Action Type: Alignment	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Outside	ACTION BUDGET:
Special education teachers and regular classroom teachers will work together to align literacy curriculum for appropriate modifications in the special education classroom. Action Type: Special Education Action Type: Title I Schoolwide	Patty Neal and Judy Rose	Start: 07/01/2013 End: 06/30/2014		ACTION BUDGET:
Teachers will have grade level meetings (horizontal meetings) to compare and contrast the mapping process, looking at the timeline of instruction and the methods being employed by each teacher to cover the skills. Action Type: Alignment Action Type: Collaboration Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET:
The staff will participate in vertical meetings to discuss the mapping process across grade levels. Timeline of covering standards and methods being used will be the priorities of these meetings. Action Type: Alignment Action Type: Collaboration Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET:
Each year, the status of the alignment process will be evaluated by the administration to determine the next course of action for each building. The Benchmark scores and ITBS scores will also be processed each year to identify areas of weakness. Common planning periods make it possible for teachers to monitor and adjust on a daily basis. 2013 results on the Federal Programs Inventory from the teachers indicate that 92% of the Salem Elementary teachers feel our literacy curriculum is properly aligned. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET:
The district will look to purchase Common Core Coach by Triumph Learning in the future for all students in grades 3-6 to assist in implementation of the Common Core State Standards in English language arts.	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Assessments	ACTION BUDGET:
Total Budget:				\$
Intervention: Accelerated Reader Program.				
Scientific Based Research: Renaissance Learning In Consulting. (2010). A final report for the evaluatior Charlottesville, VA: Author.				

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Actions	Responsible	Timeline	Resources	Source of Funds
COORDINATION OF FUNDS Teachers will use the Accelerated Reader Program, which uses computer-based testing of library books, to improve literacy skills. The AR program and other technology interventions will be purchased in the 2013-2014 school year. Books will be purchased in order to keep the library current. Action Type: Technology Inclusion Action Type: Title I Schoolwide	Vicki Ragan	Start: 07/01/2013 End: 06/30/2014	Staff	Title I - Materials \$100 & Supplies: ACTION BUDGET: \$
Teachers will give a pretest and a posttest using Star Reading to assess reading levels of all students. This data will also be shared with parents during Parent/Teacher Conferences to chart student growth. Pretests will be administered during September for grades 2-6. K-1 will administer the pretest in January. Posttests will be given during the month of April. Action Type: Equity Action Type: Parental Engagement Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDG
All students will use the AR program and will take assessments on the books they read throughout the year. Reading logs or checklists will be kept by all students and teachers will check the status of the class on a daily basis. The levels of the students will be monitored and adjusted by the classroom teachers. Logs/checklists for special education students will be monitored by the resource teachers. Books will be purchased each year to update the fiction and nonfiction selections for students. Action Type: Equity Action Type: Special Education Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDG
The AR program will be evaluated by the literacy committee for effectiveness each year to determine how to maximize its use in each grade level. Test score data will also be examined each year to look at growth of literacy skills. Student growth will be measured by comparing the pre- and post- STAR tests. During the 2012-2013 school year, our students passed 67,881 quizzes and averaged 87.8% on each quiz. Students gained an average of 1.18 in grade equivalency and 12.52 percentile points according to Star Reading results. 100% of our classroom teachers are using the program, including the two resource classrooms. 2013 FPI teacher ratings rated the AR Program as a 4.8 out 5 in terms of effectiveness. Action Type: Program Evaluation		Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDG
Parent volunteers will be encouraged to assist any students having difficulties in reading the AR books and assist them on the computer assessments.	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDG

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Action Type: Collaboration Action Type: Parental Engagement			Teachers	
A list of AR books and levels of books will be provided to the local public library to support and encourage reading during the summer. Action Type: Collaboration	Vicki Ragan	Start: 07/01/2013 End: 06/30/2014	<ul><li>Public Library</li><li>School Library</li></ul>	ACTION BUDGET
As an incentive to students, a millionaires' word wall will be created. Students reaching certain grade level goals in terms of words read will be rewarded and recognized as members of the millionaire club. The students' pictures will be taken, printed off on a money template, and displayed on the millionaire's wall. In 2012-2013, students read 242,451,844 words. There were 152 millionaires, 6 students reached five million, and 2 student reached six million. Action Type: Technology Inclusion		Start: 07/01/2013 End: 06/30/2014	<ul> <li>Computers</li> <li>School Library</li> <li>Teachers</li> </ul>	ACTION BUDGET
	Shaun Windsor	Start: 07/01/2013 End: 06/30/2014	Computers	NSLA (State- 281) - \$6500 Materials & Supplies: ACTION BUDGET: \$6
Students take AR tests on the computers. Tech support for software related to the program will also be purchased each year - Destiny and Star Reading, Star Math and Accelerated Reader. Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014		Title I - Purchased \$6000 Services: ACTION BUDGET: \$6
The district will purchase ethernet switches to increase network capacity for wireless networking and devices. The district will place an Aerohive access point for each classroom to enhance wireless connectivity with the Accelerated Reader Program and all other student learning programs. Action Type: Technology Inclusion	Shaun Windsor	Start: 07/01/2013 End: 06/30/2014		Title I - Materials \$15250 & Supplies: ACTION BUDGET: \$15
Balt Charging carts at \$995.00 will be purchased to charge the Samsung and Acer Chromebooks that will be used in classroom.	Shaun Windsor	Start: 07/01/2013 End: 06/30/2014	• Computers	Title I - Capital \$1090 Outlay: NSLA (State- 281) - Materials & Supplies: ACTION BUDGET: \$22
In grades K-6, 5 Samsung Chromebooks at \$301.41 and 153 Acer C720P Chromebooks at \$390.91 will be purchased to enhance the Accelerated Reader Program. This will allow students	Shaun Windsor	Start: 07/01/2013 End: 06/30/2014	Computers	Title I - Materials & Supplies:

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to work at their own pace for an individualized program. Action Type: Technology Inclusion				ACTION BUDGET: \$61490.5
Teachers will use the Accelerated Reader Program, which uses computer-based testing of library boos to improve literacy skills. The AR program and other technology interventions will be	Windsor	Start: 07/01/2013 End: 06/30/2014		Title I - Materials \$2816.00 & Supplies:
purchased in the 2013-2014 school year. In grades K-6, 4 Dell desktop computers at \$704.00 each will be purchased to enhance the Accelerated Reader Program.				ACTION \$2816 BUDGET:
Action Type: Technology Inclusion Total Budget:				\$124896.
				\$124690.
Intervention: Classroom Size Reduction.				<u> </u>
Scientific Based Research: American Edu Students Can Count, 1-4. Glen E. Robinso Educational Leadership, 80-90.				
Actions	Person Responsible	Timeline	Resources	Source of Funds
The impact of CSR on literacy skills in the elementary school will be closely monitored by the teachers and administration. Test scores and retention rates will be two of the indicators that will be assessed each year. K MAT 8, 1-2 SAT 10, and 3-6 Benchmark scores will be the test data analyzed each year, depending upon the placement of the teachers. As of 2009, Title I funds will no longer be used for classroom reduction. However, on the 2012 FPI (Federal Programs Inventory), Salem teachers rated classroom reduction as a 4.6 out of 5 in terms of importance for our educational program and success. 2-A funds will still be used as long as permissible. Action Type: Program Evaluation		Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
COORDINATION OF FUNDS Students will be placed in smaller classes in grades K-6 in order to improve instruction in literacy. 1 teacher's salary (1 FTE) Andrea Walling will be paid with Title II- A and 1 teacher's salary, David Cone, at 1 FTE will be paid with NSLA funds in 2013-2014. Efforts will be made to make sure that classes are equitable when being divided into groups and that all students are treated equally and fairly at Salem Elementary School in order to prevent any kind of discrimination. The student to teacher ratio in the grade levels using classroom reduction will be 15.95 to 1. If the funds were not used,	Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	NSLA (State- 281) - \$41750.00 Employee Salaries: NSLA (State- 281) - \$11095.00 Employee Benefits: Title II-A - \$4582.56 Benefits:
the ratio would have been 17.55 to 1. Action Type: Equity				Title II-A - Employee Salaries: ACTION
				BUDGET:

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teachers will be based upon enrollment at the beginning of the school year. Teacher input and data from several sources will be used to divide the students up into equitable classes. Action Type: Equity		07/01/2013 End: 06/30/2014	Staff • Teachers	ACTION BUDGET: \$
HIGHLY QUALIFIED TEACHERS All teachers on staff will be highly qualified and certified in the fields in which they are teaching. Newspapers and online postings will be used to fill any vacancies with highly qualified applicants.		Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> </ul>	ACTION BUDGET: \$
Action Type: Title I Schoolwide				
Total Budget:				\$95677.56
Intervention: To improve instruction in lit students in every grade level.				
Scientific Based Research: Doug Reeves Making Standards Work, 33-40.		untability in A	Action, 185-208. Doug	Reeves (1998).
Actions	Person Responsible	Timeline	Resources	Source of Funds
PROFESSIONAL DEVELOPMENT Teachers will receive training in open-response question development and scoring. Specialists from the educational service center will provide training opportunites each year. Professional development related to six hours of technology, two hours of Arkansas History, and two hours of Physical Fitness will also be provided by the educational service center or by the school. The building principal will also receive the additional professional development for administrators as mandated by the ADE. Action Type: Professional Development Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Outside Consultants</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Teachers will collect and assess open- responses from students and adjust instruction as needed. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Teachers	ACTION BUDGET: \$
All classroom teachers and special education teachers will use open- response questions in literacy instruction, evaluate progress, and adjust instruction as needed. Materials and supplies will be purchased to supplement the literacy curriculum throughout the school year. Technology will be purchased to aid in literacy instruction. Teachers will also have the option of virtual field trips to improve student vocabulary and prior knowledge. Action Type: Collaboration Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
REMEDIATION Regular classroom teachers will be responsible for remediating students who are not on grade level in reading and writing. Test scores and other criteria determined by the teacher will identify students to be remediated. Special Education teachers will also have input for students in their	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$

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program. Remediation plans will be written annually by the classroom teachers and parents. These plans will be completed upon the arrival of the results of the Benchmarks. Action Type: Parental Engagement Action Type: Special Education Action Type: Title I Schoolwide				
This entire plan to improve literacy skills will be reviewed and revised annually by the literacy committee. This evaluation will be used to determine the best use of the next school year's federal, state, and local funds in order to maximize increased student achievement and improvement of instruction. Benchmark and ITBS data will be analyzed to determine which grade levels need more practice on open-reponse items. On the 2013 FPI teacher ratings, Salem Elementary teachers rated literacy open- response instruction as a 4.8 out of 5, with 100% of the staff using open- response items in their instruction at least on a daily/weekly basis. Action Type: Program Evaluation Action Type: Title I Schoolwide	Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Due to the fact the district has a 65% Free and Reduced lunch rate, the district will purchase instructional materials to enhance teacher delivery and instruction as students prepare for open response questions. This will include practice writing materials such as pencils, pens, paper, and materials needed for students. Action Type: Collaboration Action Type: Title I Schoolwide	Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Performance Assessments</li> <li>Teaching Aids</li> </ul>	Title I - Materials & \$14000.00 Supplies: ACTION BUDGET: \$14000
Total Budget:				\$14000
Intervention: PARENTAL INVOLVEMENT in	the elementa	ry school.		
Scientific Based Research: Emma McDona Debrovner (August, 2004). Parents: Get S (1989). Parent Involvement in Education,	ld (2005). De Set for School,	, veloping Posi	itive Parent Partnershi Ithleen Cotton & Karer	ps, 1-4. Diane n Reed Wikelund
Actions	Person Responsible	Timeline	Resources	Source of Funds
The elementary school will have a family night or open house to meet the parents and to discuss reading programs and instruction, as well as developmentally appropriate activities that parents can do in the home to help their child be successful. The technology coordinator will offer other opportunities to parents to attend trainings on school district software related to online grades, AR records, lunch balances, Kindergarten will also host a Parent/Literacy Night. Action Type: Parental Engagement Action Type: Title I Schoolwide		Start: 07/01/2013 End: 06/30/2014	Staff	ACTION \$ BUDGET:
Parent Involvement Meetings for providing information to parents will be held throughout the year by school personnel. Status of the school and student achievement are examples of topics of discussion at these meetings.	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION \$

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Action Type: Collaboration Action Type: Parental Engagement Action Type: Title I Schoolwide				
A newsletter (Little Hound Herald) will be sent home on a monthly basis to keep parents informed about student events, student performance, and other essential information parents will need to know throughout the year. Extra copies will be available at the Parent Center. Action Type: Collaboration Action Type: Parental Engagement Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	• Administrative Staff	ACTION \$
COLLABORATION Parents and community members will be encouraged to participate in school activities. Reading to students and participating in art/music activities are just a few examples of volunteer actions. Volunteer applications are available in the parent center. Members of the community will also be encouraged to participate in school activities. For example: inviting local policemen, military personnel, or businessmen in to do presentations for the students. Salem Elementary will implement effective parental involvement which would include the following: (1) joint collaboration with parents, community stakeholders, teachers, etc.; (2) support for schools to develop policies/programs to improve student achievement; (3) parental involvement strategies for public/private preschool programs; (4) annual assessments of the effectiveness of Parental Involvemnt Programs; (5) the six components to build parental capacity (A) Provide assistance to parents in understanding content how to monitor a child's progress; (B) Provide materials and training to help parents work with their children to improve academic achievement; (C) Educate teachers, principals, and other staff in the importance of effective communication and the value of the contributions of parents; (D) Coordinate and integrate parent involvement programs is sent to parents in language that parents can understand; (F) Provide other reasonable support that parents may request. Action Type: Collaboration Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Community Leaders</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
A parent center will be set up the elementary office which shall provide informational packets, as well as numerous other materials to be available to parents and community members as required by Act 307 of 2007 and Act 397 of 2009. The following are examples of some of the items: magazines and informative materials related to parenting skills; tips for parents concerning success for their children at school; volunteer	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	• Administrative Staff	ACTION \$ BUDGET:

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applications; and copies of the latest newsletters. The Parent/Volunteer Resource Book and Log will also be located in the office. Training opportunities will be provided to volunteers as needed, depending on the voluneer's location and responsibilities. An area in the library has been provided for parent book selections. The parent center will be maintained by the facilitator, Corey Johnson. The parent facilitator will assist and support the developemnt of any parent organization, such as PTA/PTO. Action Type: Parental Engagement				
The local newspaper and cable tv company will be used as information sources for the public concerning school events and achievements. Action Type: Collaboration Action Type: Parental Engagement	Ken Rich	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> </ul>	ACTION BUDGET:
A Grandparent's Breakfast will be held each year. Grandparents, parents, and other family members can eat for free. Afterward, they will have an opportunity to meet with the teachers and staff. Action Type: Collaboration Action Type: Parental Engagement	Vicky Rossitto	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET:
There will be two parent/teacher conferences held each school year - one at the end of the 1st quarter and one at the end of the 3rd quarter. Parents that do not attend will be contacted by letter or phone or email. Action Type: Collaboration Action Type: Parental Engagement Action Type: Title I Schoolwide	Ken Rich	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET:
At the end of each quarter, a Renaissance Award Program will be held for parents and family members. It will be held during school hours so that all students will be able to participate. Students will be recognized for their academic achievements during the quarter. Rewards for students grades under the Renaissance program will be purchased for students. Rewards will include certificates, medals, and rewards of minimal costs. Action Type: Parental Engagement Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	Title I - Materials \$750 Supplies: ACTION BUDGET: \$
purchased each year for students so parents will be able to locate homework and graded assignments easily each night. Each grade level will have a different color folder. Action Type: Collaboration	Vicky Rossitto	Start: 07/01/2013 End: 06/30/2014	<ul><li>District Staff</li><li>Teachers</li></ul>	Title I - Materials \$150 & Supplies: ACTION
Action Type: Parental Engagement	Kan Dist			BUDGET: \$
All parents who attend the parent/teacher conferences will be recognized in the local newspaper at the end of the school year for their contributions to their child's success in school. Action Type: Collaboration Action Type: Parental Engagement	Ken Rich	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> </ul>	ACTION BUDGET:

8/26/2014	,	ACSIP		
Action Type: Title I Schoolwide				
NEEDS ASSESSMENT Each school year, the teachers and administration will assess the success of the parental involvement program and make any changes necessary to encourage future participation. Random parent surveys will be sent home each year to gather data from the parent perspective. Results will be tabulated and distributed to the staff members at the beginning of each school year. 2012-2013 survey results were shared with teachers during the summer inservice. Results were very positive. Parent/Teahcer Conference attendance rates will also be monitored this year and future years. On the 2013 (FPI) Federal Programs Inventory, teachers rated the following parental involvement activities using a 1-5 scale as follows: Open House- 4.8; Grandparent's Breakfast4.9; PT Conferences4.6; Renaissance Programs4.7; and parent volunteers -3.1. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> <li>Community Leaders</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Action Type: Title I Schoolwide				
A Parent/Student/Teacher/Principal Compact will be distributed in the student handbooks each year. A list of recommendations are provided for each involved party to ensure a successful educational experience. The compact is signed by all of the involved parties and filed in the principal's office each year. The compact shall include the following: Salem Elementary will implement effective parental involvement which would include the six components to build parental capacity (A) Provide assistance to parents in understanding content how to monitor a child's progress; (B) Provide materials and training to help parents work with their children to improve academic achievement; (C) Educate teachers, principals, and other staff in the importance of effective communication and the value of the contributions of parents; (D) Coordinate and integrate parent involvement programs and activities; (E) Ensure that information related to school and parent programs is sent to parents in language that parents can understand; (F) Provide other reasonable support that parents may request. Parent grievance procedures are also provided in the hand book. Action Type: Collaboration Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Action Type: Title I SchoolwideTRANSITION Each year, SalemElementary will conduct a kindergartenregistration and screening. The followingagencies will be included in the transitionprocess in addition to school personnel:NAESC, Early Horizons, and Salem HeadStart. Parents will be encouraged toattend the meetings and will be given kits	Corey Johnson	Start: 07/01/2013 End: 06/30/2014		ACTION \$ BUDGET:
II http://acsin.state.ar.us/cgi-2013/index.cgi?rm=report_acsin_district_a	robive <sup>2</sup> ucorpomo	- 2502005	I I	ı   1'

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by the kindergarten teachers to help the children and parents prepare for starting kindergarten. Action Type: Collaboration Action Type: Parental Engagement Action Type: Title I Schoolwide				
The school will provide at least two hours of PROFESSIONAL DEVELOPMENT each year related to parental involvement to teachers by providing meaningful training to encourage and develop relationships with parents. Adminstrators will receive a least three hours of professional development in parental involvement at the local educational cooperative. Action Type: Parental Engagement Action Type: Trifle I Schoolwide	Johnson	Start: 07/01/201 End: 06/30/201	Staff	e ACTION BUDGET: \$
Students will record radio spots throughout the school year to keep parents informed on the following: school events, academic achievement, academic programs, classroom activities, etc.		Start: 07/01/201 End: 06/30/201		Title I - Purchased \$500.00 Services:
Action Type: Parental Engagement				ACTION \$500 BUDGET:
Total Budget:				\$9500
Intervention: REMEDIATION After School	Tutoring Pro	gram.		
Scientific Based Research: Gil G. Norm (2	2004). Afterso	chool Educati	on: A New Ally for Edu	cation Reform, 1-3.
	Person Responsible	Timeline	Resources	Source of Funds
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	• Teachers	ACTION BUDGET: \$
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Central Office</li> <li>District Staff</li> <li>Public Library</li> </ul>	ACTION BUDGET: \$

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After tutoring will be offered to all students. The school will target new students who may be behind or struggling with the new curriculum. Tutoring may occur after school or during summer months. Participating teachers will be paid \$30 per hour.	Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Computers</li> <li>School Library</li> <li>Teachers</li> </ul>	Title I - Employee \$20000.00 Salaries: Title I - Employee \$4327.84 Benefits: ACTION BUDGET: \$24327.84
	Johnson	Start: 07/01/2013 End: 06/30/2014	• Teachers	ACTION BUDGET: \$
Total Budget:				\$24327.84
Intervention: Study Island will be purchas	ed and used	in grades K-	6.	
Scientific Based Research: Magnolia Cons Educational Leadership, Vol. 63, Num. 3, Minute, Day by Day.	pp. 19-24, No	5, 2008. Stud ovember, 200	dy Island Scientific Res 05. Classroom Assessn	earch Base, pp. 1-17. nent: Minute by
Actions	Person Responsible	Timeline	Resources	Source of Funds
Study Island will be purchased for grades K-6 to provide supplemental instruction in literacy during classroom instruction and after school tutoring. Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014		Title I - Purchased \$4115.00 Services:
				ACTION \$4115 BUDGET:
The effectiveness of the Study Island software will be based upon the amount of growth students experience using pre and posttests provided by the program itself. The program will also be measured by the amount of growth experienced by students in after school tutoring who are using Study Island. This growth will be based upon Benchmark and ITBS scale scores. 2012 teacher rating for the program wasa 4.6 out of 5, with 75% of teachers using the program on a daily/weekly basis. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET: \$
The program EduTyping will be purchased to enhance the ability of students with keyboarding. This will allow students to use the Study Island program more effectively. Action Type: Technology Inclusion	Shaun Windsor	Start: 07/01/2013 End: 06/30/2014	Teaching Aids	Title I - Purchased \$1782.00 Services:
				BUDGET: \$1782
Total Budget:				\$5897
Intervention: Interactive Whiteboards will	be used in a	ll grades.		
Scientific Based Research: Graetz, K. (20 Ed., Learning Spaces. Boulder, CO: 2006. Implementing a future vision for campus page 22.	6.1-6.14. M	ilne, Ă. J. (20	007). Entering the Inter	action Age:
Actions	Person Respons	sible	e Resources	Source of Funds
The district will use Interactive Whiteboar in all grades (classrooms) to increase stu- engagemnent, motivation, and enhance	ds Corey	Start:	• Computer • Teaching	ACTION BUDGET: \$

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student understanding. The use of Interactive Whiteboards will allow teachers to accommodate a variety of learning styles. Action Type: Technology Inclusion Action Type: Title I Schoolwide			06/30/	/2014		Aids		
The district will continue to use the Reflector app. This app will allow teachers and students the opportunity to display iPad screen on the Interactive Whiteboard. Action Type: Technology Inclusion	Corey Johnsoi	n   (	Start: 07/01/ End: 06/30/				ACTIO BUDGE	
	Shaun Windso	r   (	Start: 07/01/ End: 06/30/		•	Computers Teaching Aids	NSLA (State- 281) - Materia & Supplie	\$3500.00
							ACTIO BUDGE	
Total Budget:								\$3500
Intervention: Education City will be purchased	and use	ed in g	rades	K-6.				
Scientific Based Research: Case Study Resear Consulting, LLC November 17, 2009	ch Sum	mary (	of Edu	ication(	City.co	m in Califor	nia Mag	nolia
Actions		Perso Respo		e Time	line	Resources		Source of Funds
The effectiveness of the Education City softwar be based upon the amount of growth students experience using pre and posttests provided b program itself. The program will also be mease the amount of growth experienced by students after school tutoring who are using Education O This growth will be based upon Benchmark and scale scores. Education City works with the Stu Island software, so teachers will evaluate using assessment from Study Island. Action Type: Technology Inclusion Action Type: Title I Schoolwide	y the ured by in City. d ITBS udy	Corey Johns		End:	: 1/2013 D/2014	<ul> <li>Tea</li> </ul>		ACTION BUDGET: <sup>\$</sup>
Total Budget:						-		\$0
Intervention: Literacy DVD's will be purchased	and us	ed in a	all clas	sroom	s.			
Scientific Based Research: •Marzano, R. J. (wi Management that Works. Alexandria, VA: ASC Instruction and Implications for UDL Implement http://www.k8accesscenter.org/training_resou	th Marza D. •Hall ntation,	ano, J. , T., S Retriev	S., & trangi ved 1(	Pickeri man, N D/13/05	ing, D. ., & Me 5 from	J.). (2003) eyer, A. (20	Classro 03). Diff	om erentiated
Actions	Per Res	son sponsit	ble Tir	meline	Re	sources	Source	of Funds
Literacy DVD's will be purchased and used in a classrooms to help differentiate the instruction Action Type: Technology Inclusion		ki Ragi	07 En	art: 7/01/20 nd: 5/30/20		<ul> <li>School Library</li> </ul>	Title I · Materia & Supplie	als \$2000.00
							ACTIO BUDGE	
Total Budget:								\$2000

Priority 2: All students will improve math skills.

- 1. 2013 MATHEMATICS DATA FOR SALEM ELEMENTARY INDICATES THAT THE MEASUREMENT & DATA ANALYSIS AND PROBABILITY STRANDS WERE THE WEAKEST AREAS ON THE MULTIPLE-CHOICE ITEMS AND GEOMETRY AND DATA ANALYSIS AND PROBABILITY ON THE OPEN-RESONSE ITEMS FOR BOTH THE COMBINED POPULATION AND STUDENTS WITH DISABILITIES. TEACHERS WILL BE DISCUSSING CURRICULUM ADJUSTMENTS AND ANY POSSIBLE SUPPLIMENTAL MATERIALS THAT MAY BE NEEDED TO ADDRESS THESE WEAKNESSES DURING GRADE LEVEL MEETINGS THROUGHOUT THE SCHOOL YEAR. In 2011, 92% of the combined population of 3rd grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 86% of the low socioeconomic students, 91% of the Caucasian students, and 66% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Numbers & Operations multiple-choice and the Geometry openresponse. The lowest areas for the students with disabilities were the Data Analysis & Probability multiple-choice and the Number and Operations open-response. In 2012, 96% of the combined population of 3rd grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 93% of the low socioeconomic students, 96% of the Caucasian students, and 77% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Numbers and Operations open-response. The lowest areas for the students with disabilities were the Data Analysis & Probability multiple-choice and the Number and Operations open-response. In 2013, 98% of the combined population of 3rd grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 100% of the low socioeconomic students, 98% of the Caucasian students, and 100% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Numbers and Operations open-response. The lowest areas for the students with disabilities were the Data Analysis & Probability multiple-choice and the Number and Operations open-response.
- 2. In 2011, 89% of the combined population of 4th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 83% of the low socioeconomic students, 88% of the Caucasian students, and 43% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Number & Operations open-response. The lowest areas for the students with disabilities were the Measurement multiple-choice and the Measurement open-response. In 2012, 94% of the combined population of 4th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams, 91% of the low socioeconomic students, 96% of the Caucasian students, and 71% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Measurement open-response. The lowest areas for the students with disabilities were the Measurement multiple-choice and the Measurement open-response. In 2013, 93% of the combined population of 4th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 89% of the low socioeconomic students, 93% of the Caucasian students, and 60% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Measurement open-response. The lowest areas for the students with disabilities were the Measurement multiple-choice and the Measurement open-response.
- 3. In 2011, 100% of the combined population of 5th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 100% of the low socioeconomic students, 100% of the Caucasian students, and 100% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Algebra multiple-choice and the Numbers & Operations open-response. The lowest areas for the students with disabilities were the Meaurement multiple-choice and the Data Analysis and Probability open-response. In 2012, 94% of the combined population of 5th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams, 91% of the low socioeconomic students, 94% of the Caucasian students, and 83% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Data Analysis and Probability multiple-choice and the Geometry open-response. The lowest areas for the students with disabilities were the Measurement multiple-choice and the Data Analysis and Probability open-response. In 2013, 91% of the combined population of 5th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 87% of the low socioeconomic students, 94% of the Caucasian students, and 33% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Data Analysis and Probability multiple-choice and the Geometry openresponse. The lowest areas for the students with disabilities were the Measurement multiplechoice and the Data Analysis and Probability open-response.
- 4. In 2011, 96% of the combined population of 6th grade students scored proficient or advanced

Supporting

Data:

on the mathematics portion of the Benchmark exams. 94% of the low socioeconomic students, 96% of the Caucasian students, and 86% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Numbers & Operations open-response. The lowest areas for the students with disabilities were the Data Analysis and Probability multiple-choice and the Algebra and Geometry open-response. In 2012, 93% of the combined population of 6th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 93% of the low socioeconomic students, 95% of the Caucasian students, and 58% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Measurement openresponse. The lowest areas for the students with disabilities were the Data Analysis and Probability multiple-choice and the Algebra and Geometry open-response. In 2013, 94% of the combined population of 6th grade students scored proficient or advanced on the mathematics portion of the Benchmark exams. 88% of the low socioeconomic students, 92% of the Caucasian students, and 50% of the students with disabilities scored proficient or advanced. There were no other measurable subgroups. The lowest identified areas for the combined population were the Measurement multiple-choice and the Measurement openresponse. The lowest areas for the students with disabilities were the Data Analysis and Probability multiple-choice and the Algebra and Geometry open-response.

- 5. In 2011, 80% of the combined population of kindergarten students scored at/above the 50th percentile on the MAT 8 Math. 79% of the Caucasian students, 74% of the economically disadvantaged students, and 67% of the students with disabilities scored at/above the 50th percentile. The lowest area was the Data and Probability cluster. In 2012, Kindergarten did not test. In 2013, Kindergarten did not test.
- 6. In 2011, 67% of the combined population of 1st grade students scored at/above the 50th percentile in Math Problem Solving on the SAT 10. 65% of the Caucasian students, 47% of the students with IEP's, and 58% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Estimation cluster. In 2012, 64.2% of the combined population of 1st grade students scored at/above the 50th percentile in Math Problem Solving on the ITBS. 63.8% of the Caucasian students, 0% of the students with IEP's, and 55.0% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Estimation cluster. In 2013, 67.6% of the combined population of 1st grade students scored at/above the 50th percentile. The lowest area was the Estimation cluster. In 2013, 67.6% of the combined population of 1st grade students scored at/above the 50th percentile. The lowest area was the at/above the 50th percentile in Math Problem Solving on the ITBS. 66.5% of the Caucasian students, 0% of the students with IEP's, and 60.0% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Students, 0% of the students with IEP's, and 60.0% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Estimation cluster.
- 7. In 2011, 84% of the combined population of 2nd grade students scored at/above the 50th percentile in Math Problem Solving on the SAT 10. 84% of the Caucasian students, 40% of the students with IEP's, and 78% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Measurement cluster. In 2012, 72.7% of the combined population of 2nd grade students scored at/above the 50th percentile in Math Problem Solving on the ITBS. 69.4% of the Caucasian students, 0% of the students with IEP's, and 64.9% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Measurement cluster. In 2013, 74.7% of the combined population of 2nd grade students scored at/above the 50th percentile. The lowest area was the Measurement cluster. In 2013, 74.7% of the combined population of 2nd grade students scored at/above the 50th percentile in Math Problem Solving on the ITBS. 71.4% of the Caucasian students, 0% of the students with IEP's, and 70.9% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Caucasian students, 0% of the students with IEP's, and 70.9% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Caucasian students, 0% of the students with IEP's, and 70.9% of the Free/Reduced students scored at/above the 50th percentile. The lowest area was the Measurement cluster.
- Goal All students will improve mathematic skills in the area of Measurement, on both multiple-choice and open-response items; all students will improve skills in problem solving in all areas of mathematics.

To meet the state AYP requirement annually as required by the state with a goal to increase the total number of students scoring proficient/advanced by 1/2%. 2007-2010 Combined Population: 92.4 African American: NA Hispanic: NA Caucasian: 92.8 Econ. Dis.: 89.8 LEP: NA Stud. Dis.: NA 2008-

Benchmark Anican American: NA Hispanic: NA Caucasian: 92.8 Econ. Dis.: 89.8 EEP: NA Stud. Dis.: NA 2008-2011 Combined Population: 94.2 African American: NA Hispanic: NA Caucasian: 94.4 Econ. Dis.: 91.3 LEP: NA Stud. Dis.: NA 2009-2012 Combined Population: African American: NA Hispanic: NA Caucasian: Econ. Dis.: LEP: NA Stud. Dis.: NA

Intervention: ALIGNMENT Align math curriculum to the Arkansas Frameworks.					
Scientific Based Research: Heidi Hayes Jacobs (2004). Getting Results with Curriculum Mapping, 1-181. Heidi Hayes Jacobs (1997). Mapping the Big Picture, 1-5.					
Actions	Person Responsible	Timeline	Resources	Source of Funds	
Teachers will be provided opportunities to receive staff development in the mapping and alignment process. Action Type: Alignment Action Type: Collaboration Action Type: Professional Development	Johnson	Start: 07/01/2013 End: 06/30/2014	Consultants	ACTION BUDGET: <sup>\$</sup>	

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	Each teacher will develop a curriculum map for mathematics. Skills being taught throughout the school year will be identified and recorded a skills checklist. Teachers will work together during grade level meetings (horizontal meetings) to compare methods and the timeline. Action Type: Alignment Action Type: Collaboration Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
	Special Education teachers and regular classroom teachers will work together to align math curriculum for appropriate modifications in the special education classroom. Action Type: Collaboration Action Type: Special Education Action Type: Title I Schoolwide	Patty Neal and Judy Rose	Start: 07/01/2013 End: 06/30/2014	• Teachers	ACTION BUDGET: <sup>\$</sup>
	Vertical meetings will be held that include all teachers to discuss the mapping process, methods and materials being used to teach skills, and the timeline the skills are being taught. Action Type: Alignment Action Type: Collaboration Action Type: Special Education Action Type: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
	Each year, the progress of the alignment process will be assessed by the administration. Future actions will be based upon that assessment. Test score data from the Benchmarks and the ITBS tests will also be examined each year to identify weaknesses in the curricululm. Common planning periods will also allow grade levels to monitor and adjust curriculum on a daily basis. 2013 results from the Teacher Surveys on the Federal Programs Inventory (FPI)indicate that 100% of the staff surveyed felt our math curriculum was properly aligned. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
- 16	Total Budget:				\$0
ĥ	Intervention: Star Math.				
- 13	Scientific Based Research: Renaissance Learning, I	nc. (2002). D	Differentiating	Math Instruction, 1-29	Э.
li	Actions	Person Responsible		Resources	Source of Funds
	Tests will be administered during the school year to identify student growth in mathematics using the Star Math program. A pretest will be given	Corey Johnson	Start: 07/01/2013 End:	<ul> <li>Computers</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
	during the first quarter. A posttest will be given in April. Action Type: Technology Inclusion		06/30/2014	• reachers	

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teachers rate the STAR MATH program a 4.6 out 5, with 100% of the teachers using the program at least on a quarterly basis. Concerns were related to technology access. Action Type: Program Evaluation				
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Teachers	ACTION
Total Budget:				
Intervention: Classroom Size Reduction.				
Scientific Based Research: American Educational Re Students Can Count, 1-4. Glen E. Robinson (1990, 7 Educational Leadership, 80-90.				
Actions	Person Responsible	Timeline	Resources	Source o Funds
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION BUDGET
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION
HIGHLY QUALIFIED All teachers hired and on staff will be highly qualified and certified in the fields in which they are teaching. Newspapers and online postings will be used to fill vacancies with highly qualified applicants. Action Type: Title I Schoolwide	Ken Rich	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION
Total Budget:				
Intervention: To improve instruction in mathematics students.	s with empha	isis on open-	response questions in	math for
Scientific Based Research: Doug Reeves (2004). Ac Making Standards Work, 33-40.	countability	in Action, 18	5-208. Doug Reeves (1	1998).
	Person Responsible	Timeline	Resources	Source o Funds
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Staff	ACTION

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by the educational service center. Action Type: Professional Development			Teachers	
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET:
Parents will be informed about instruction methods and testing procedures during the annual public meeting, parent/teacher conferences, Grandparent's Breakfast/Open House, and newsletters Action Type: Collaboration Action Type: Parental Engagement	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET:
REMEDIATION Students identified to be below	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	• Teachers	ACTION BUDGET:
Teachers will regularly collect and assess student work, evaluate progress, and adjust instruction as needed. Teachers will also have the option to have virtual field trips to strengthen math concepts and allow studentst to see the value of math in the real world. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	• Teachers	ACTION BUDGET:
Total Budget:				
Intervention: Afterschool Tutoring Program.				
Scientific Based Research: Gil G. Norm (2004). Afte	erschool Educ	caton: A New	Ally for Education Ref	orm, 1-3.
A CTIONS	Person Responsible	Timeline		Source of Funds

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throughout the school year and during summer months. Students will receive small group instruction in various areas of mathematics based upon teacher recommendations and/or remediation plans.		End: 06/30/2014	Staff • Computers • Teachers	ACTION \$ BUDGET:
The instruction provided to the student will include interactions with the teacher, as well as with computer software (EducationCity or Study Island). Action Type: Technology Inclusion	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Computers</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
At the end of each school year, the tutoring program will be evaluated by the staff to determine strengths and weaknesses. Recommendations for changes will be made at that time. Data from Benchmark results will be analyzed each year to determine growth of students involved in the program. In 2009-2010, students participating in the tutoring program increased their scale scores by an average of 97 points. In 2010-2011, students participating in the tutoring program increased their scale scores by an average of 124 points. In 2011-2012, students participating in the tutoring program increased their scale scores by an average of 157 points. In 2012-2013, students increased their scale scores by an average of 161 points. 2013 FPI results from the teachers rate after school tutoring as a 4.3 out of 5 in terms of importance to our educational program. Concerns include not enough time per student and the number of students participating. Action Type: Program Evaluation	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Remediation will be offered to all students each week, especially targeting new students struggling with the curriculum.	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	Teachers	ACTION BUDGET: <sup>\$</sup>
	Corey Johnson	Start: 07/01/2013 End: 06/30/2014		ACTION BUDGET: <sup>\$</sup>
Total Budget:				\$0
Intervention: Study Island will be purchased and us	sed in grades	s K-6.		
Scientific Based Research: Magnolia Consulting, Jul Educational Leadership, Vol. 63, Num. 3, pp. 19-24 Minute, Day by Day.				
Actions	Person Responsible	Timeline	Resources	Source of Funds
Study Island will be purchased as new programs become available to provide supplemental insturction in mathematics during classroom instruction and after school tutoring.	Corey Johnson	Start: 07/01/2013 End: 06/30/2014		ACTION BUDGET: \$
The effectiveness of the Study Island software will be based upon the amount of growth students experience using pre and posttests provided by the program itself. The program will also be measured by the amount of growth experienced by students in after school tutoring who are using Study Island. This growth will be based upon	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>District Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>

Action Type	e: Program Evaluation				
Total Budg	et:				4
	on: Education City has been purchased and u				
	Based Research: Case Study Research Sumi , LLC November 17, 2009	mary of Educ	ationCity.cor	n in California Mag	nolia
Actions		Person Responsible	Timeline	Resources	Source of Funds
be based u experience program its the amoun after schoo This growth scale score Island soft assessmen rated Educ staff used f was the firs Action Type	veness of the Education City software will upon the amount of growth students a using pre and posttests provided by the self. The program will also be measured by t of growth experienced by students in of tutoring who are using Education City. h will be based upon Benchmark and ITBS es. Education City works with the Study ware, so teachers will evaluate using at from Study Island. In 2012, teachers ation City Math as a 4.4 out 5. 75% of the the program on a daily/weekly basis. 2010 st year of implementation. e: Technology Inclusion e: Title I Schoolwide	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Computers</li> <li>Teaching Aids</li> </ul>	ACTION BUDGET:
Total Budg					
	It is a priority of the Salem Elementary Sch healthy lifestyle choices. 1. In 2010-2011, students had their BM	I's assessed.	Of the stude	ents assessed the fo	oncerning
Supporting	healthy lifestyle choices.	I's assessed verweight or heir BMI's as tudents over ints had their of students of students of y: Module 1- alth Index Ele 8-90% 2011 doule 4-80% ty SY 12-13 I uced Price Me lomeless-5 F 55% free; M vey: Accordin in alcohol, cin ing to the 20 ttes, and che 012 data, Sa	Of the stude obese. Elem sessed. Of the weight or ob BMI's asses overweight of 90% Module ementary: Mod School Hea Module 8-90 District- 34% cal Eligibility ree and Redu ligrant-4 Hor og to the 201 garettes, and 11 data, Sale wing tobacco lem 6th grac	ents assessed the for entary: Males-40.3 ne students assesse ese. Elementary: M sed. Of the student r obese. Elementary 2-96% Module 3-93 odule 1-91% Module 1-91% Module 1-91% Module 3-96% Module 3-93 odule 1-91% Module 1-91% Module 3-95% 0 Module 1-91% Module 3-93 odule 1-91% Module 1-91% Module 3-95% 0 Module 3-93 0 Modu	oncerning % Females % Females d the lales-37.4% s assessed y: Males- 3% Module e 2-92% ry: Module d, 56% free 44% paid, libility SY 1 grade 2011-2012 nts exceed Risk
Supporting Data:	<ul> <li>healthy lifestyle choices.</li> <li>1. In 2010-2011, students had their BM represents the percent of students of 23.0% In 2011-2012, students had the following represents the percent of step females-24.3% In 2012-2013, stude the following represents the percent 36.3% Females-22.2%</li> <li>2. 2011 School Health Index Elementar 78% Module 8-92% 2012 School Heat Module 3-93% Module 4-79% Module 92% Module 2-93% Module 3-94% M</li> <li>3. Free and Reduced Price Meal Eligibili Migrant-8 Homeless-5 Free and Reduced, 56% free; Migrant-2 + 11 District- 39% paid, 10% reduced, 4. 2010-2011 Youth Risk Behavior Survey: Accord the state averages in alcohol, cigare Behavior Survey: According to the 2 averages in alcohol, cigarettes, and</li> <li>The district will provide educational opporture implementing activities to aid in decreasing</li> </ul>	II's assessed verweight or heir BMI's as tudents over ints had their of students over y: Module 1- alth Index Ele 8-90% 2011 fodule 4-80% ty SY 12-13 I uced Price Me fomeless-5 F 55% free; M vey: Accordir in alcohol, cig ing to the 20 ttes, and che 012 data, Sa chewing toba	Of the stude obese. Elem sessed. Of the weight or ob- BMI's assess overweight or 90% Module ementary: Module 3 School Hea 6 Module 8-90 District- 34% eal Eligibility ree and Redu ligrant-4 Hor og to the 201 garettes, and 11 data, Sale wing tobacco lem 6th grad ccco.	ents assessed the for entary: Males-40.3 ne students assessed ese. Elementary: M sed. Of the students r obese. Elementary 2-96% Module 3-92 odule 1-91% Module 1th Index Elementa 0% o paid, 10% reduced SY 11-12 District- 3 uced Price Meal Elig neless-3 0 data, Salem 6th g chewing tobacco. Em 6th grade stude 0. 2012-2013 Youth le students exceed	oncerning % Females d the lales-37.4% s assessed y: Males- 3% Module e 2-92% ry: Module d, 56% free 4% paid, jibility SY 1 grade 2011-2012 nts exceed Risk the state e choices b ening.
Gupporting Data:	<ul> <li>healthy lifestyle choices.</li> <li>1. In 2010-2011, students had their BM represents the percent of students o 23.0% In 2011-2012, students had t following represents the percent of s Females-24.3% In 2012-2013, stude the following represents the percent 36.3% Females-22.2%</li> <li>2. 2011 School Health Index Elementar 78% Module 8-92% 2012 School Heat Module 3-93% Module 4-79% Module 92% Module 2-93% Module 3-94% M</li> <li>3. Free and Reduced Price Meal Eligibili Migrant-8 Homeless-5 Free and Reduced, 56% free; Migrant-2 H 11 District- 39% paid, 10% reduced, 4. 2010-2011 Youth Risk Behavior Survey students exceed the state averages Youth Risk Behavior Survey: Accord the state averages in alcohol, cigare Behavior Survey: According to the 2 averages in alcohol, cigarettes, and</li> </ul>	II's assessed verweight or heir BMI's as tudents over ints had their of students over y: Module 1- alth Index Ele 8-90% 2011 dodule 4-80% ty SY 12-13 I uced Price Me lomeless-5 F 55% free; M vey: Accordir in alcohol, ci ing to the 20 ttes, and che 012 data, Sa chewing toba mities for stu- the average a decrease	Of the stude obese. Elem sessed. Of the weight or ob- BMI's assess overweight or 90% Module ementary: Module and Eligibility as School Hea bodule 8-90 District- 34% cal Eligibility ree and Redu ligrant-4 Hor og to the 201 garettes, and 11 data, Sale wing tobacco lem 6th grad ccco. dents in mak BMI on the a of the average	ents assessed the for entary: Males-40.3 ne students assessed ese. Elementary: M sed. Of the students r obese. Elementary 2-96% Module 3-92 odule 1-91% Module odule 1-91% Module lth Index Elementa 0% o paid, 10% reduced SY 11-12 District- 3 uced Price Meal Elig neless-3 0 data, Salem 6th g l chewing tobacco. em 6th grade stude o. 2012-2013 Youth le students exceed sting healthy lifestyle annual student scre ge BMI for students	oncerning % Females d the lales-37.4% s assessed y: Males- 3% Module e 2-92% ry: Module d, 56% free 4% paid, jibility SY 1 grade 2011-2012 nts exceed Risk the state e choices b ening.

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Actions	Person Responsible	Timeline	Resources	Source of Funds
Salem Elementary School will facilitate the alignment and implementation of the Arkansas Nutrition and Physical Education and Physical Activity Standards and Arkansas Curriculum Frameworks. Opportunities for grade level meetings and curriculum meetings will be given to review framework changes and any changes in the health curriculum. Action Type: Alignment Action Type: Title I Schoolwide Action Type: Wellness	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: \$
Staff development regarding physical fitness and nutrition will be held for all elementary teachers. Action Type: Professional Development Action Type: Wellness	Melinda Gray	Start: 07/01/2013 End: 06/30/2014	<ul><li>District Staff</li><li>Teachers</li></ul>	ACTION BUDGET: <sup>\$</sup>
The Nutrition and Physical Activity Committee will regulary monitor the goals of the wellness plan and evaluate the effectiveness of the elementary activities in place by reviewing data results from the School Health Index, the BMI, and the Youth Risk Survey. For 2011, results of the School Health Index were relatively the same as previous years. BMI percentages were down for boys by 14.9% and down 7.8% for the girls. Youth Risk Survey results were not received due to limited number of participants. 2013 Teacher Surveys (FPI) rated the physical activity/wellness activities as follows using a 1-5 scale: PE4.7; Recess(Physical Activity Period)4.5; Body Walk4.4; Health Curriculum4.1; and Activities with Malinda Coffman4.3. Action Type: Program Evaluation Action Type: Wellness	Ken Rich	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Community Leaders</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
The elementary school will participate in the Body Walk on a two-year cycle. 2013-2014 will be the next school year. Students will walk through a tent structure that resembles the organ systems of the human body. Community members provide brief talks at each body organ station. Action Type: Collaboration Action Type: Wellness	Melinda Coffman	Start: 07/01/2013 End: 06/30/2014	• Community Leaders	ACTION BUDGET: <sup>\$</sup>
All grade levels in the elementary school will have the opportunity to implement the Take 10 health curriculum. Teachers and students will dedicate 10 minutes a day to physical activity and health activities. A survey will be sent home at the end of the semester to parents to assess the program's effectiveness. Action Type: Parental Engagement Action Type: Wellness	Melinda Gray	Start: 07/01/2013 End: 06/30/2014	Teachers	ACTION BUDGET: <sup>\$</sup>
Salem Elementary School will exceed the PE and physical activity requirements by providing recess, PE classes, and numerous activities to all students throughout the school day. Action Type: Wellness	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Teachers</li> </ul>	ACTION BUDGET: <sup>\$</sup>
Salem Elementary will support physical fitness activities outside of the school day by providing parents with information and by providing host sites for activities to occur. These activities include: intramural and pee wee basketball, mighty-mite football, summer baseball, cheerleading, 4-H, and scouting activities. Action Type: Collaboration Action Type: Parental Engagement	Corey Johnson	Start: 07/01/2013 End: 06/30/2014	<ul> <li>Administrative Staff</li> <li>Community Leaders</li> </ul>	ACTION BUDGET: <sup>\$</sup>

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Action Type: Wellness			
Elementary students, K-6, will participate in PE activities related to the Presidential Fitness standards. Action Type: Wellness	Bob Maguffee	Start: 07/01/2013 End: 06/30/2014	ACTION BUDGET: \$
Total Budget:			\$0

• Planning Team

## Classification

Classification	Name	Position	Committee
Business Representative	Mike Falco	Parent	Mathematics
Classroom Teacher	Amy Sanders	5th Grade Teacher	Literacy
Classroom Teacher	Andrea Walling	1st Grade Teacher	Literacy
Classroom Teacher	Annette Henley	Mathematics Chairperson	Mathematics
Classroom Teacher	Becky Turnbough	5th Grade Teacher	Mathematics
Classroom Teacher	Bob Maguffee	PE Teacher	Mathematics
Classroom Teacher	Cathy Manes	Literacy Chairperson	Literacy
Classroom Teacher	Cori Long	2nd Grade Teacher	Literacy
Classroom Teacher	David Cone	6th Grade Teacher	Mathematics
Classroom Teacher	Denise Fowler	4th Grade Teacher	Literacy
Classroom Teacher	Devon Edwards	3rd Grade Teacher	Mathematics
Classroom Teacher	Hannah Watson	2nd Grade Teacher	Mathematics
Classroom Teacher	Jacqui Walker	Music Teacher	Literacy
Classroom Teacher	Judy Rose	Special Ed. Teacher	Mathematics
Classroom Teacher	Julie Marsh	Kindergarten Teacher	Mathematics
Classroom Teacher	Kara Boyd	4th Grade Teacher	Mathematics
Classroom Teacher	Kristen Hyslip	2nd Grade Teacher	Literacy
Classroom Teacher	Linda May	3rd Grade Teacher	Mathematics
Classroom Teacher	Lindsey Wiseman	6th Grade Teacher	Mathematics
Classroom Teacher	Lisa Hurtt	Art Teacher	Literacy
Classroom Teacher	Lynn Maguffee	5th Grade Teacher	Title I
Classroom Teacher	Melodye Aldridge	1st Grade Teacher	Literacy
Classroom Teacher	Miranda Hurtt	Kindergarten Teacher	Mathematics
Classroom Teacher	Patty Neal	Special Ed. Teacher	Literacy
Classroom Teacher	Rachel Gaskins	Kindergarten Teacher	Literacy
Classroom Teacher	Rae Lynn Simers	Kindergarten Teacher	Literacy
Classroom Teacher	Tiffany Cooper	6th Grade Teacher	Literacy
Classroom Teacher	Treva Cotter	4th Grade Teacher	Literacy
Community Representative	Dena Barnett	Parent	Literacy
District-Level Professional	Brandi Sanderson	School Nurse	Title I
District-Level Professional	Heather Slater	Paraprofessional	Literacy
District-Level Professional	Sandy Massey	Elementary Chair	ACSIP
District-Level Professional	Vicky Rossitto	Counselor	Title I
Non-Classroom Professional Staff	Gaye Passmore	Teachers Aide	Literacy
Non-Classroom Professional Staff	Vicki Ragan	Librarian	Title I
Parent	Melanie Stone	Parent	Title I
Principal	Corey Johnson	Elementary Principal	Title I
Principal	Wayne Guiltner	High School Principal	Title I